

## Marc Robinson: Curriculum Vitae



Dr. Marc Robinson is a senior consultant with extensive experience in fiscal policy and public financial management (PFM). Earlier in his career, he was a staff economist in the Fiscal Affairs Department of the International Monetary Fund (IMF) and, prior to that, a professor of economics and senior civil servant in Australia.

Dr. Robinson is a member of the [OECD Advisory Panel on Budgeting and Public Expenditures](#), and also of the IMF's Panel of Fiscal Experts. His website is [pfmresults.com](http://pfmresults.com).

Marc has provided technical assistance in budgeting and fiscal policy matters to more than thirty countries, ranging from European Union members to middle and low-income countries, working with them in particular to:

- Improve budget preparation processes, including in areas such as spending review, medium-term budgeting, top-down budgeting and capital budgeting,
- Design, implement and improve performance budgeting and management systems,
- Develop and implement public financial management (PFM) reform strategies,
- Improve fiscal policy and fiscal transparency.

Dr. Robinson undertakes major consulting projects both directly for national governments, and on behalf of international organizations (the IMF, World Bank, Inter-American Development Bank, and OECD). He has been a keynote speaker at many conferences and symposiums organized diverse entities including the European Union, NATO, OECD, APEC and a number of ministries of finance. He also has extensive past experience as an executive trainer, including the presentation of courses to senior civil servants for at the IMF Institute, the World Bank and Duke University.

Dr. Robinson has published extensively on public financial management, performance budgeting, fiscal policy and government accounting. He holds a PhD from the Australian National University, a Masters in Economics from the University of Melbourne, and a BA (first class honors) from the University of Sydney.

Dr. Robinson holds Swiss and Australian citizenship.

### Technical Assistance and Consulting

World Bank consultancies undertaken by Dr. Robinson include Vietnam (Chief Technical Advisor, PFM Advisory and Analytic Assistance program, 2106-18; Public Expenditure Review, 2015), Indian Ministry of Finance (PFM reform strategy and program classification, 2012-15); Romania (capital budgeting, 2015), Polish Ministry of Finance (fiscal rules, spending review, medium term budgeting and performance budgeting, 2009-2016); Brazil (spending review, 2013), South African National Treasury (performance budgeting, 2012); Belarus (budget reform 2011-12); and Indonesian parliament (improvement of parliamentary budget process, 2004). In 2013 he led the team which carried out an independent review of Bangladesh's World Bank-managed multi-donor PFM reform program.

As a consultant to (and previously as a staff member of) the IMF, Dr. Robinson has provided technical assistance to a wide range of countries – ranging from Haiti to Italy – on performance budgeting, medium-term budgeting, fiscal policy, PFM reform strategy, and other aspects of budgeting reform. Recent missions undertaken on behalf of the IMF include Egypt (top-down budgeting and program budgeting, February 2017) and Malaysia (spending review, December 2016).

Dr. Robinson undertook a review of the Uruguay budget system for the Inter-American Development Bank in late 2017. OECD consultancies undertaken include advice to the Chilean Ministry of Finance on budgeting reform (April 2011), and the preparation of commissioned paper on spending review processes (2013) and on PFM reform in OECD countries (2015).

Dr. Robinson has undertaken several major consultancies for the Abu Dhabi Ministry of Finance to design and implement systems for performance budgeting and reform budget preparation processes more generally. Another recent example of work undertaken directly for national governments is his leadership in 2015 of a team which advised the South African National Treasury on enhancing its spending review process. Earlier in his career, Dr Robinson also conducted numerous consultancies for Australian governments.

Dr. Robinson was during 2002-4 a member of the Technical Advisory Panel, Financial Management and Accountability, African Capacity Building Foundation.

## **Publications**

Dr Robinson has published over thirty books and articles on budgeting issues, including *Performance Budgeting: Linking Funding to Results* (IMF/Palgrave Macmillan, 2007) and *Performance-Based Budgeting* (CLEAR/World Bank, 2011). His most recent publications include papers on budget reform and expenditure ceilings (both in *OECD Journal on Budgeting*, 2016), *Program Classification for Performance-Based Budgeting* (World Bank, 2013), *Spending Review* (*OECD Journal on Budgeting*, 2013), a chapter on performance budgeting in the *International Handbook of Public Financial Management* (2013), and a paper on top-down budgeting (*OECD Journal on Budgeting*, 2012). A full list of publications may be found on his website.

## **Training**

Dr. Robinson has developed and delivered a number of PFM training courses for senior civil servants including at the IMF Institute; “[CLEAR](#)” regional centers in China, South Asia, Africa and Latin America; and Duke University Center for International Development.

## **Employment History**

2009-present: *Independent Consultant*.

2004-2009: *Staff Economist, International Monetary Fund* (IMF), in Public Financial Management Division of the Fiscal Affairs Department (FAD). Role included PFM technical

assistance to IMF member countries, policy development and research, and representation of FAD at international forums and conferences.

2003-2004: *Visiting Scholar, IMF (FAD)*.

1993-2004: *Professor, Economics and Public Policy, Queensland University of Technology, Brisbane, Queensland, Australia (tenured)*. Specialized in public finance and public financial management.

Pre-1993: *Civil Servant, Australian National Government and State Government of Victoria, Australia*. Senior position held included division chief of government ministry, board member of two public enterprises; and Director of Research, Economic and Budget Review Committee, Parliament of Victoria.

### **Languages**

In addition to English, Dr. Robinson speaks and writes French, and has provided consulting services to a number of francophone countries. He reads Spanish.

### **Contact Details**

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